

Most people do not  
listen with the intent  
to understand; they  
listen with the intent  
to reply. —Stephen R. Covey:

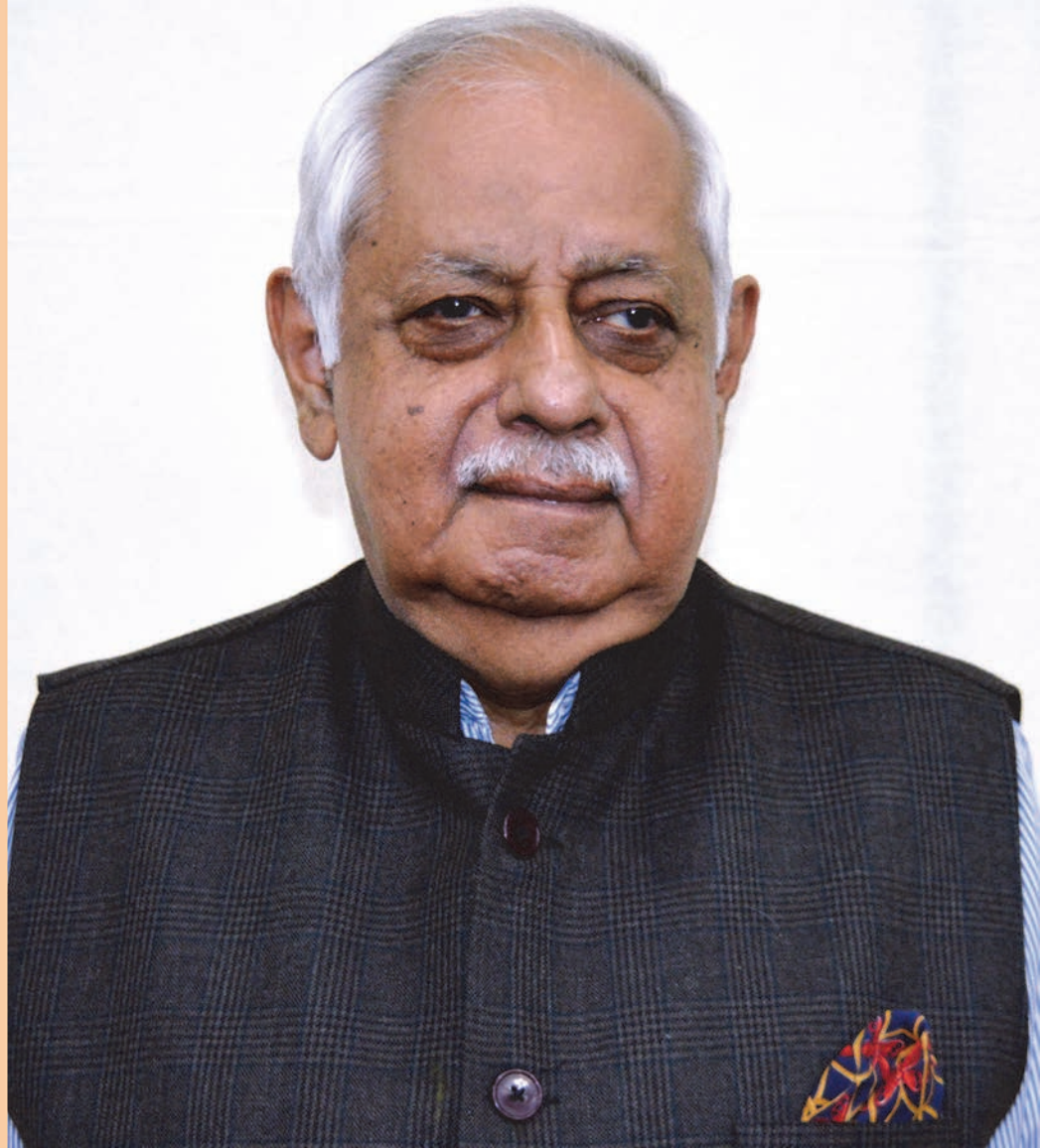


## ENGAGING INDIA, NURTURING CHANGE

**Ananta Aspen Centre** is an educational and policy studies organisation based in New Delhi. It focusses on values based leadership and open dialogue on challenges facing Indian society to help foster its transformation. The Centre engages civil society, business, governments and other key stakeholders to share ideas and bring a wide range of perspectives on issues important to India's development, foreign policy, strategic affairs and national security.

Ananta Aspen Centre is an independent non-profit organization registered under the Indian Trusts Act and under 12A and 80G of the Income Tax Act.





Good communication  
requires a better  
understanding prior to  
a response

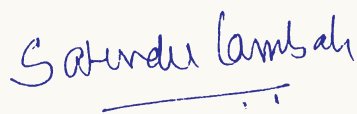
## Message From The Chairman

# ANANTA ASPEN CENTRE IS COMMITTED TO A PROCESS WHERE THERE IS DIALOGUE OF VIEWS

**G**ood communication requires a better understanding prior to a response. It is a source of strength that a democracy like India permits open and free discussion. Ananta Aspen Centre through its public events, publications and various other activities is proud to be one of the many platforms that contribute to the larger national debate.

No one has a monopoly on knowledge. The process of expression of differing views results in comprehensive awareness and confers legitimacy on policies. This is the very reason parliamentary debates exist, courts call witnesses, academics hold conferences and newspapers have opinion columns.

Ananta Aspen Centre is committed to a process where there is dialogue of views, a willingness to listen, a deep understanding of issues and action oriented programs to resolve them.



**Satinder K Lambah**

Chairman

*Ananta Aspen Centre*



▲ Bajaj Fellows at the Famous V Graduation Ceremony

An Overview

WHEN YOUR  
VALUES ARE  
CLEAR TO  
YOU, MAKING  
DECISIONS  
BECOMES  
EASIER

*The Ananta Leadership programmes encourage participants to engage vigorously with the challenges of their communities and country*

**T**he India Leadership Initiative was renamed the **Kamalnayan Bajaj Fellowship**. The 2-year Fellowship is designed to take promising young leaders through a personal journey of reflection and insight,









▲ Trustees and Fellows at the function to rename the India Leadership Initiative as the Kamalnayan Bajaj Fellowship

which helps them move from thought to action and from success to significance. The sixth class of the Fellowship was launched and includes young, entrepreneurial leaders and decision makers from business, government and civil society.

► **Rahul Bajaj**, Trustee felicitating **James Abraham** for his commitment to the Leadership programmes of the Centre. Also seen are **Jamshyd N Godrej**, **Tarun Das**, Trustees and **Kiran Pasricha**, Executive Director & CEO



Speaking at the Ananta Everest Speaker Series in Mumbai, Amish described how in Vedic Sanskrit, even God was not beyond questioning. He decried that the education system allowed students to explore and study Shakespeare but not Kalidasa, Thiruvalluvar or Mirza Ghalib in literature and Hippocrates while studying medicine but not Sushruta and Charaka.

▼ Author Amish Tripathi with Govindraj Ethiraj, Co-founder Ping Digital Broadcast and IndiaSpend in Mumbai





▲ Participants of the **Values Based Leadership Seminar** at the **Telangana State Police Academy**

“ This programme aims to extend the values based leadership seminars offered by Ananta Aspen Centre to the Government sector

A special three seminar values based leadership seminar was curated for the **Telangana State Police Academy** for Indian Police Service officers and representatives of the corporate sector and civil society.

# TSALS 2016

“

There are no shortcuts if you want to make a real difference. It's a long haul and requires running a marathon, not a sprint.

—TARUN DAS

▼ Tarun Das Speaking to Aspen Junior Fellows



▲ Rappelling



▲ White Water River Rafting



▲ Animated discussion during the **Socratic Dialogue**

“Socratic dialogue gets students to articulate and explore their values and appreciate the trade-offs in their belief-systems



The Shriram Ananta Aspen Leadership School continued to impart values-based leadership training to high school students. 56 Students from 14 cities and 25 schools came together for a 2 week summer programme to hone their leadership skills and graduated as Aspen Junior Fellows.



▲ Taking a Break During a **Village Excursion**

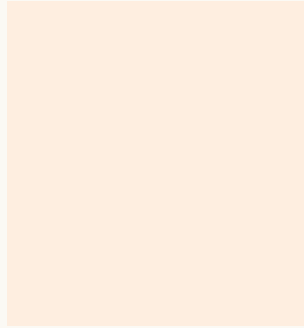
“We’re seeing a very positive impact on our daughter. She thinks a lot more. She’s more tolerant and understanding and much more open to ideas.

—TSALS 2016 Parent

Aspen Junior Fellows trying out asanas ▶



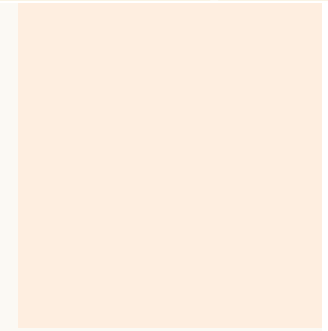
“ Leadership is the capacity to translate vision into reality



▲ Aspen Junior Fellows discussing their Community Action Ventures



▲ Zip Lining



▲ Jam Session

▼ Performing mime at the Closing Ceremony

“TSALS helped me to discover my hidden talent and potential. I got to be a part of the theatre workshop. I had no idea I could act so well!”  
—TSALS 2016 Student



“GROWTH THROUGH INN

DR. NAUSHAD FOR

President Confederation of Indian I

23 AUGUST, 2016 KOLKATA

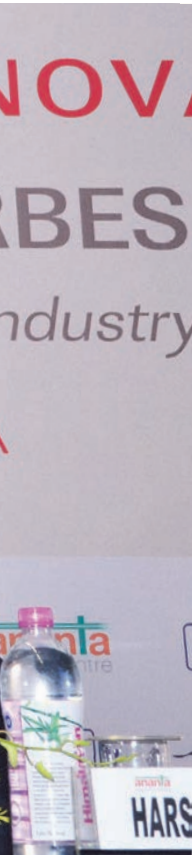


▲ Naushad Forbes, President, Confederation of Indian Industry delivering the **Fifth C K Prahalad Memorial Lecture** in Kolkata. To his left Harshavardhan Neotia, Trustee, Ananta Centre and Chairman, Ambuja Neotia Group; to his right, Chandrajit Banerji, Director General, CII

“ Dr Forbes spoke of the need for investing in R&D if India has to be a global player of innovation

Business Guru C K Prahalad always inspired to dream big and envisioned a developed India with many Indian multinationals. The **Fifth C K Prahalad Memorial Lecture** was delivered in Kolkata by Mr Naushad Forbes, President, Confederation of Indian Industry on *Growth through Innovation*.



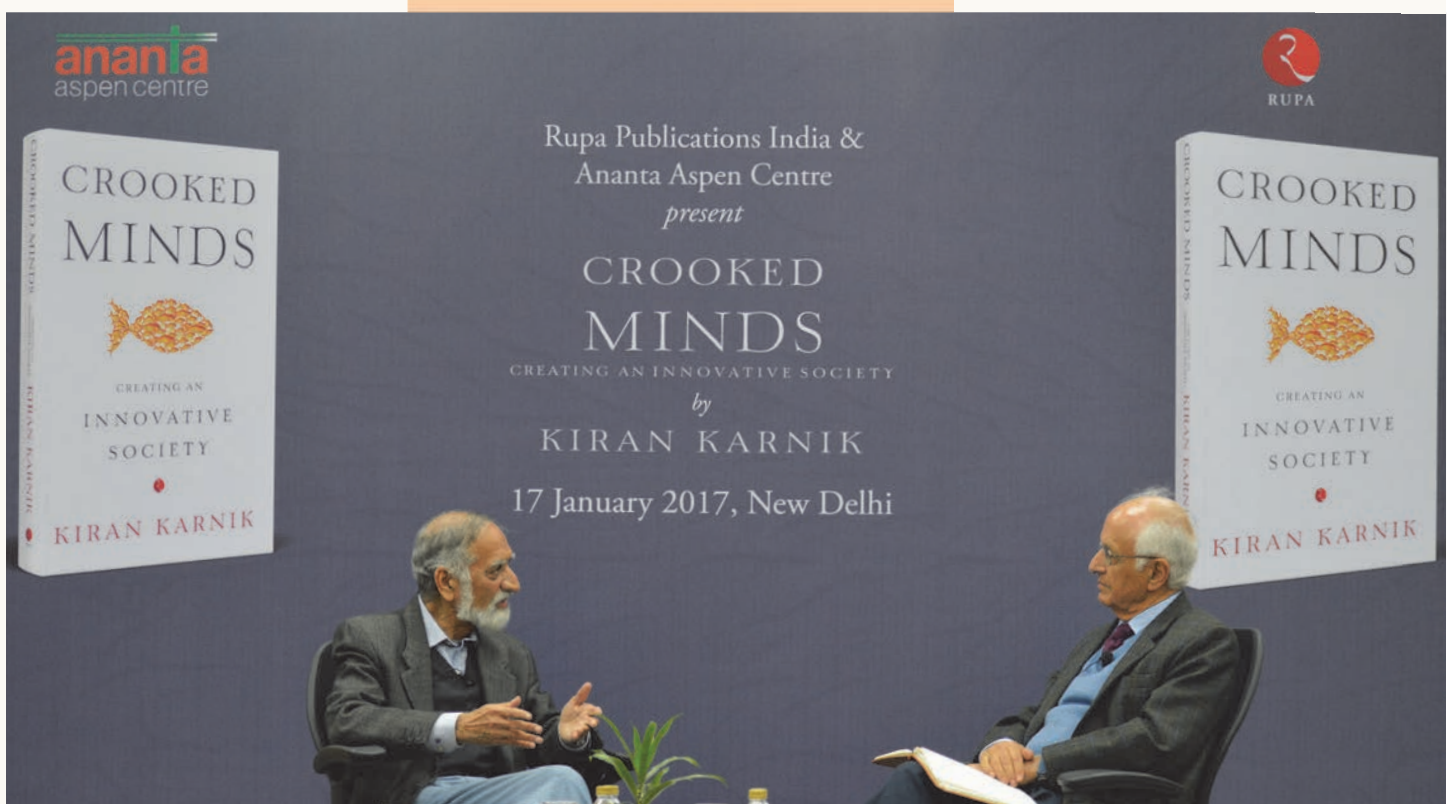


“

Crooked Minds looks at the idea of innovation, its relevance for companies in today's day and how jugaad fits into the definition of innovation

An interesting discussion explored how “Crooked Minds” led to the creation of an innovative society.

▼ Kiran Karnik discussing his book “Crooked Minds: Creating an Innovative Society” with Arun Maira, Former Member of the Planning Commission



Business leaders face ethical dilemmas at every stage of business growth. According to Professor Bradley R. Agle, George W. Romney Endowed Professor of Ethics and Leadership, Marriott School of Management, Brigham Young University, who spoke both in Mumbai and Delhi, identifying the type of dilemma, asking practical questions to understand the conflict and having a simple framework to respond to these challenges helps one manage the situation successfully.

“ Ethics is knowing the difference between what you have a right to do and what is right to do



▲ The session with **Professor Brad Agle** in New Delhi, moderated by **Bhairavi Jani**, Chairperson & Founder, IEF Entrepreneurship Foundation and Executive Director, SCA Group



▲ Banyan Tree Dinner in Chandigarh

“The Banyan Tree Dinners are designed to make the participants pause....and think.

Free flowing ‘conversations with a purpose’ are the hallmark of the **Banyan Tree Dinners** which were organised and moderated by Bajaj Fellows in Bangalore and Mohali. The idea is built around a reading and moderated discussion to give participants an experience of an Aspen style dialogue. ■



**An Overview**

WHEN THERE IS ORDER  
IN THE NATION, THERE IS  
PEACE IN THE WORLD



◀ 26 member **US Congressional Delegation** and **Kiran Pasricha** with **Prime Minister Narendra Modi**

*At Ananta Aspen Centre we believe that to listen well is as powerful a means of communication and influence as to talk well*



▲ Members of the **Tenth India Singapore Strategic Dialogue** on the steps of the Rashtrapati Bhawan

“Track II dialogues pave the way for more fruitful channels of communication on issues of mutual importance between countries



▲ The Members of the **Tenth India Singapore Strategic Dialogue** called on Union Minister for Railways, **Suresh Prabhu**



▲ Tenth India Singapore Strategic Dialogue, New Delhi



The Centre has worked with its amazing set of partners around the world to successfully convene Track II dialogues with Bhutan, China, Israel, Singapore and Turkey in Delhi, Mumbai, Singapore and Thimpu. Issues of bilateral and multilateral interest like climate change, economic opportunities, trade, global terrorism, maritime security, information and communication technology are part of the discussions.



▲ S Jaishankar, Foreign Secretary, Government of India with Tommy Koh, Co-Chair, India-Singapore Strategic Dialogue, and Ambassador-at-Large, Ministry of Foreign Affairs Singapore



▲ Ananta Aspen Centre (AAC) and Global Relations Forum (GRF) convened the **Sixth India-Turkey Forum** in New Delhi Co-Chaired by **Ambassador S K Lambah**, Chairman of Ananta Aspen Centre and Former Special Envoy of Prime Minister of India and **Memduh Karakullukcu**, Vice-Chairman and President of Global Relations Forum.

“International Relations is effectively the assertion of many individual countries intersecting on the global marketplace.”



▲ **Jamshyd Godrej, Uday Kotak and Stanley Bergman** at India Israel Forum







▲ The Israel Delegation members met **M J Akbar**, Minister of State for External Affairs

▼ The Ninth Meeting of the **India Israel Forum** was Co-Chaired by **Stanley Bergman**, Chairman and CEO, **Henry Schein** and **Aahron Fogel**, Chairman, Zim Integrated Shipping Services from Israel and **Jamshyd Godrej**, Chairman, Godrej & Boyce from India





► Members of the India Pakistan Dialogue:  
**Standing (L-R)**  
**Ambassadors Satish Chandra ; G Parthasarathy; Aziz Ahmad Khan; Shiv Shankar Menon; Shahid Malik; Satyabrata Pal; TCA Raghavan; Sharat Sabharwal; Kiran Pasricha**  
**Sitting (L-R) Ambassadors Salman Bashir, K. Shankar Bajpayee; K Natwar Singh; Dr Humayun Khan; S K Lambah; Riaz H Khokhar**



A first of its kind interaction on India-Pakistan Relations between Former High Commissioners of India to Pakistan and Pakistan to India was held in New Delhi.



▲ Former High Commissioners of India to Pakistan & Pakistan to India called on former Prime Minister Manmohan Singh and Mrs Singh at their residence



▲ From L to R: **N K Singh**, Chairman, Steering Committee, The Growth Net Summit, Senior Member, Bharatiya Janata Party (BJP) and former Member of Parliament, Rajya Sabha; **Piyush Goyal**, Minister of State for Power, Coal and New & Renewable Energy, India; **Tan Tai Yong**, Executive Vice President (Academic Affairs) Yale – NUS College, Member, Management Board, Institute of South Asian Studies (ISAS) National University of Singapore; **Tharman Shanmugaratnam**, Deputy Prime Minister of Singapore; **A K Bhattacharya**, Editor, Business Standard; **Jamshyd Godrej**, Chairman of the Board of Godrej & Boyce Manufacturing Company Limited and Chairman, Ananta Centre at the Launch of “*India – Singapore Commemorative Book*”

▼ **Lt Gen Satish Nambiar**, Distinguished Fellow, IDSA and former Deputy Chief, Indian Army, **Dr Shashi Tharoor**, Member of Parliament, Lok Sabha and Chairman of the Parliamentary Standing Committee on External Affairs, **H.E. Ernest Rwamucyo**, High Commissioner of Rwanda to India and **Pramit Pal Chaudhuri**, Foreign Editor, Hindustan Times, at the book launch of “*India & Africa: Towards a New Dawn*”





To commemorate fifty years of diplomatic relations with Singapore, the Centre and its partner the Institute of South Asian Studies (ISAS) published a book: *Looking Ahead: India & Singapore in the New Millennium – Celebrating 50 Years of Diplomatic Relations*. The Centre also published a book titled “India & Africa: Towards a New Dawn” which articulated the many aspects of the emerging relationship between India and Africa.

A discussion with some of the participants on *India-Pakistan Relations – Is the relationship moving forward, standstill or inching backwards?* moderated by Karan Thapar was telecast live on national television.

“Foreign policy should not be justified through making oneself feel good, but through results that have tangible consequences

▼ Former High Commissioners of **Pakistan to India** and **India to Pakistan** at the discussion on **India-Pakistan Relations**



Ananta Aspen Centre is the Secretariat for the Trilateral Commission in India. For the first time, the Asia Pacific Regional meeting of the Commission was held in India. India was also well represented at the Annual Meetings of the Commission in Rome and Washington DC.

▼ **Kiran Pasricha** with **Henry Kissinger**, Former Secretary of State, USA at Annual **Trilateral Commission** Meeting, Rome



▲ **Yasuchika Hasegawa**, Asia Pacific Chairman, Trilateral Commission, **Barry Desker**, Distinguished Fellow, S. Rajaratnam School of International Studies, Nanyang Technological University (NTU), Singapore and **Jamshyd Godrej** at the New Delhi Regional Meeting of the Trilateral Commission

“The future depends on what we do in the present”



“ Andrew Small discussed in detail how the changing nature of ties between China and Pakistan will affect India’s strategic interests



▲ Andrew Small – author of “*The China-Pakistan Axis: Asia’s New Geopolitics*”, spoke on “*China and Pakistan - A Deepening Axis?*” with Ambassador S K Lambah



▲ **Andrés Barbé**, Ambassador of Chile to India, **Dammu Ravi**, Joint Secretary, Trade Policy Division, Department of Commerce, Ministry of Commerce and Industry, **María Cristina Ueltschi**, Ambassador of Argentina to India and **Deepak Bhojwani**, Adviser, Latin America & Caribbean, Ananta Centre & Former Ambassador of India to Colombia, Venezuela and Cuba at the session on Latin America



▲ **Melba Priá**, Ambassador of Mexico to India and **Ambassador Arun Singh**, former Ambassador to the United States of America at the session on Latin America

“Peace, commerce, and honest friendship with all nations... entangling alliances with none





Dammu Ravi emphasized the importance of private entrepreneurship to form efficient logistical links between Latin America and India to counter the vast geographical distance



▼ **Dashe Karma Y. Raydi**, CEO, Druk Holding & Investments, **Ambassador Shyam Saran**, Chairman, Research & Information System for Developing Countries (RIS), **Dashe Karma Ura**, President, Centre for Bhutan Studies & GNH Research, **Arunabha Ghosh**, CEO-Council on Energy, Environment and Water (CEEW) & **Indrani Bagchi**, Diplomatic Editor, The Times of India speaking on *“India & Bhutan: Strengthening a Unique Relationship”*





▲ Preeti Saran, Secretary – East, Ministry of External Affairs

India and Singapore enjoy a strategic partnership and great bilateral relations to sustain and grow the relationship

—PREETI SARAN

▼ Associate Professor Tan Khee Giap, Chairman, Singapore National Committee for Pacific Economic Cooperation & Co-Director, Asia Competitiveness Institute, Lee Kuan Yew School of Public Policy, B J Panda, Member of Parliament, Lok Sabha, Ambassador Tommy Koh, Co-Chair, India-Singapore Strategic Dialogue, and Ambassador-at-Large, Ministry of Foreign Affairs Singapore, Preeti Saran, Secretary – East, Ministry of External Affairs, Ambassador S K Lambah, Chairman, Ananta Aspen Centre, Vikram Nair, Member of Parliament & Partner in Rajah & Tann (S) LLP and Indrani Bagchi, Diplomatic Editor, The Times of India, at the session on *India – Singapore Ties in a Changing Environment*





▲ Session on 2016 US Presidential Election



Bruce Stokes elaborated on the grounds on which the American population is going to vote for its next president which included racism, equality and terrorism

▼ Bruce Stokes

**“2016 US Presidential Election: Will It Be A Turning Point in Global Politics?”** was discussed by an eminent panel consisting of Naresh Chandra, Former Indian Ambassador to the US, Timothy Roemer, Former U.S. Member of Congress and Ambassador to India, Bruce Stokes, Director, Global Economic Attitudes, Pew Research Center and moderated by Ashok Malik, Senior Columnist and Commentator. ■



## An Overview

# THE BEST PUBLIC POLICY IS MADE WHEN YOU ARE LISTENING TO PEOPLE WHO ARE GOING TO BE IMPACTED

*Ananta Aspen Centre provides a platform for solutions that are lasting and supports society in positive way*

**A**t a discussion on **India's Economic Agenda**, Dr. Rakesh Mohan said, "India has adopted a brahmanical approach towards manufacturing jobs. We need more labour intensive manufacturing. Services alone cannot boost our growth. In order to grow at 7% it is important that manufacturing grows at 10%." External stimuli like Brexit and the election of Donald Trump as President, the global economic uncertainty and their influence on the Indian agenda were also part of the discussion.



“

As a response to the increasing interest rates in the US we could see some tightening of the economy here in India and a corporate tax rate cut in the upcoming budget



▲ Dr Rakesh Mohan, Former Deputy Governor, Reserve Bank of India speaking at the Round Table on India's Economic Agenda



▲ **Michelle Bekkering**, Director, Global Initiatives and Senior Gender Advisor, IRI and **Szarita Laitphlang**, Vice Chairperson-Meghalaya Resource and Employment Generation Council (MREGC), **Professor Samita Sen**, School of Women's Studies, Jadavpur University address the issue of **Women Political Empowerment**

“Women’s political empowerment invests women with the skills and opportunities to directly affect the laws that govern their lives.”

The Gender studies form an important part of our dialogues and the Centre organized a session on **“Women’s Political Empowerment: Raising Political Consciousness and Participation”**. The panel provided interesting and diverse perspectives and emphasized on how a healthy democracy depends on the equal participation of women.

Start-ups do not need  
favours from the  
government but  
policy framework  
and fair rupee capital  
which can align with  
the timelines needed  
by entrepreneurs  
—TEJPREET S. CHOPRA

Encouraging entrepreneurship is an important facet of government policy. Ananta Aspen Centre in association with IEF Foundation launched the **Ananta-IEF Entrepreneurship Series** with its first seminar titled **“Start-Up India – The Road Ahead”**. Entrepreneurs deliberated on how the Start-Up India policy has progressed to create an ecosystem that provides support and facilitates growth of small and medium enterprises in the country, improves the job scenario and contributes to the GDP.

▼ Tejpreet S. Chopra, President and CEO, Bharat Light & Power and Malini Goyal, Senior Editor, Economic Times, Speaking at the Ananta-IEF Entrepreneurship Series “Start Up India-The Road Ahead”

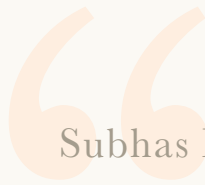


# eclectic ananta SPEAKER SERIES

Powered by



◀ **Professor Sugata Bose**, Gardiner Professor of History, Harvard University, Member of Parliament, Lok Sabha and Trustee Ananta Centre speaking in Guwahati on the importance of *“Looking East: Within and Beyond India”*



Subhas Bose fought for a special status for Assam and played a key role in the politics of the state

The Centre focused on outreach in the North East through the Ananta Eclectic Speaker Series.



Mihir Sharma, author and columnist- Bloomberg View and Bajaj Fellow spoke in Shillong on *“Restarting the Indian Economy: Formal vs Informal: Why it matters, and how demonetization factors in”*. ■



Mihir Sharma spoke about the effects of demonetization on the economy



▲ Bajaj Fellows: Hasina Kharbhih, Mihir Sharma & Tanushree Hazarika

Leadership  
is never  
about the  
role; it is  
always about  
the goal



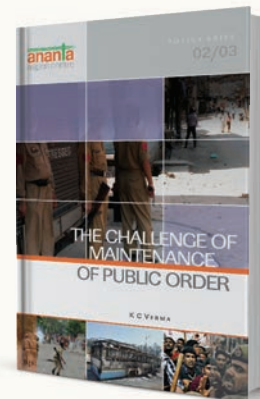
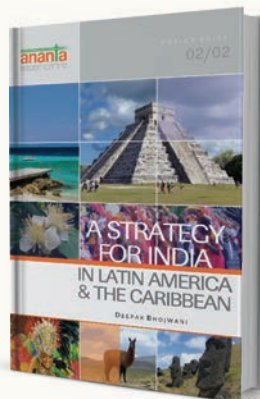
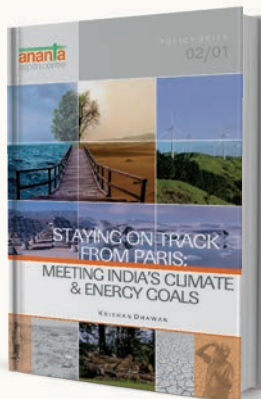
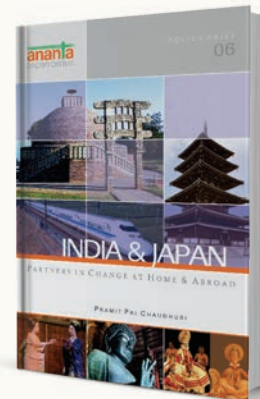
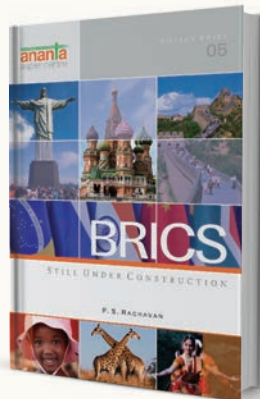
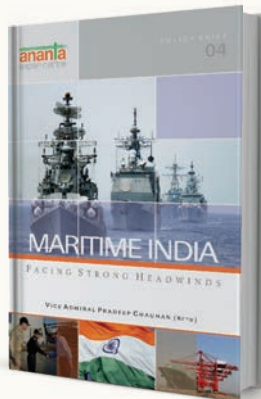
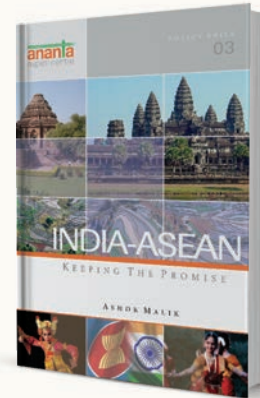
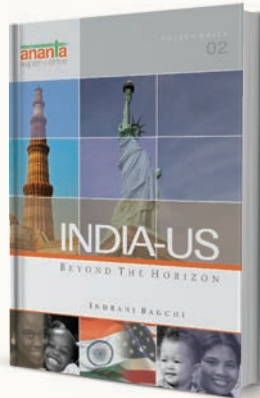
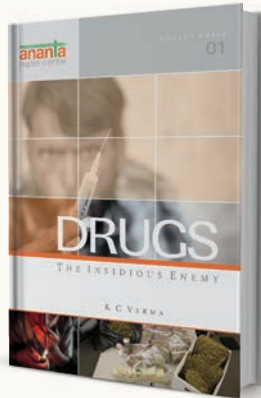




An Overview

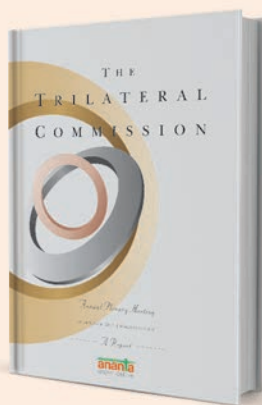
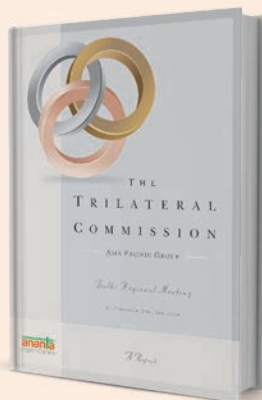
# PUBLICATIONS

## Policy Briefs



## Reports

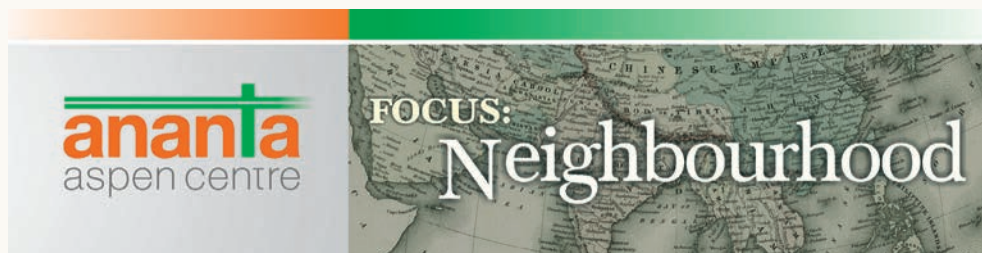
Trilateral Commission 2017



## Report: India-UAE



## Newsletters





Kamalnayan Bajaj Fellowship

# FELLOWS in ACTION

DREAM ▶ BELIEVE ▶ ACHIEVE

QUARTERLY NEWSLETTER | VOL 02 ISSUE 01 — 2017



## RENAMING OF THE FLAGSHIP LEADERSHIP PROGRAMME

We are delighted to announce that Ananta Aspen Centre's flagship leadership programme, The India Leadership Initiative, is now the Kamalnayan Bajaj Fellowship. The celebration took place on 25th November 2016 in New Delhi at a very well attended evening which included Trustees of Ananta Centre and Ananta Aspen Centre, Alumni of the Fellowship, special invitees and the cohort of the newly launched Class VI.

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- ▶ BANYAN TREE DINNER
- ▶ IDEAS INDIA 2016
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